

Divisional Key Objectives (relevant to Port Health & Environmental Services Committee):

<b>TP1</b>	<b>Increase household recycling rate to 40%</b> (Port Health & Environmental Services Committee)			
<b>Supporting TCT Strategy themes:</b>	TCT3	<b>Priority and rationale (why are you doing it?):</b>	It has been identified that recycling rates have fallen to around 34% following detailed analysis as part of the new refuse and recycling contract. The Mayor of London has recently published a revised waste strategy that has stretching recycling targets and also DEFRA has also recently revised its waste strategy document reinforcing the waste hierarchy, focussing on re use and recycle. The significant cost of sending waste to landfill makes any improvements in this objective financially beneficial to the City as well as the environmental benefits.	
<b>Aligns to Corporate Plan:</b>	KPP1 KPP2 KPP3			
<b>Departmental Strategic Aims:</b>	SA2 SA3			
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
1. Review all estate based recycling facilities and deliver improved and modernised facilities to encourage recycling	End April 2012	1. Carry out a survey of current facilities. 2. Design and Introduce new facilities	Assistant Director (Cleansing Services) Clean City Awards & Recycling Manager Recycling Team	Staff and possible Financial resources
2. Carry out recycling participation rate survey across all estates	End April 2012	Collate data	Clean City Awards & Recycling Manager	Staff and possible Financial resources
3. Recruit additional recycling assistant resource on two year contract	April/May 2012	Appoint recycling support assistance.	Assistant Director (Cleansing Services) Clean City Awards & Recycling Manager	Staff and possible Financial resources
4. Complete review of bulky waste and Open Spaces green waste disposal services to establish opportunities to increase recycling rate	July 2012	Collate data, analyse and produce a report with recommendations.	Assistant Director (Cleansing Services) Open Spaces	Staff
5. Agree sites for location of 100 Renew recycling	July 2012	sites agreed and installed	Assistant Director (Cleansing Services)	Staff

units across the City			Highways Planning				
6. Agree Renew bin emptying protocol with Enterprise and formally vary contract	End July 2012	Agree and Produce an adequate schedule for emptying the bins at an acceptable cost	Assistant Director (Cleansing Services) Clean City Awards & Recycling Manager Enterprise Managed Services	Staff and possible Financial resources			
7. Analyse survey and research findings and draft delivery strategy to attain 40% recycling rate		Produce a report with recommendations.	Assistant Director (Cleansing Services) Clean City Awards & Recycling Manager	Staff			
8. Formally report 'Recycling Improvement' delivery plan to PHES	Sept 2012	Produce a report for committee	Assistant Director (Cleansing Services)	Staff			
9. Monitor recycling capture rates and delivery of agreed strategy	Sept 2012	Develop a template to produce a regular report tracking progress and identifying trends, issues and projections.	Assistant Director (Cleansing Services) Clean City Awards & Recycling Manager Recycling Team	Staff			
Money		People		Environment		Managing Business	
Local risk budgets for literature and new estate bin sheds etc  Increased recycling will reduce disposal costs		Additional 2 year post as recycling support officer		Increased recycling will improve carbon footprint of operation		Partnership with local residents associations, Enterprise and Renew bins will support value for money	

<b>TP5</b>	<b>To deliver the effective implementation of a time banding scheme for bagged waste</b> (Port Health & Environmental Services Committee)		
<b>Supporting TCT Strategy themes:</b>	To provide modern services	<b>Priority and rationale (why are you doing it?):</b>	This objective contributes to the City's ambitions of being a world class city by improving the aesthetic appearance and cleanliness of the streets, removing obstructions from the pavement and proving better mobility for pedestrian users. It
<b>Aligns to Corporate Plan:</b>	KPP1 KPP2		

<b>Departmental Strategic Aims:</b>	To manage all activities and services that relate to the City's streets		will also help reduce litter by removing the opportunity for people to leave lose litter on waste bags. This objective has been approved by the PHES committee.		
Actions/Milestones		Target Date	Measure of Success	Responsibility	Resources
1. Visit all those registered concern or objecting to the scheme to ascertain detail of concerns/issues		End of April 2012	Recorded visits/ communication to establish details and actual issues	Assistant Director (Cleansing Services)	Staff time possible finance
2. Record all issues on spread sheet and systematically agree resolution to each individual address/business		By end May 2012	Number of premises where a solution has been agreed and adopted to comply with the new scheme.	Assistant Director (Cleansing Services)	Staff time possible finance
3. Report progress on implementation to PHES		June 2012	Approval of report by committee	Assistant Director (Cleansing Services)	Staff time
4. Complete street by street survey of City to identify locations of bagged waste remaining on street and initiate enforcement action (informal/formal)		End Sep 2012	<ol style="list-style-type: none"> <li>1. Produce a programme of inspections.</li> <li>2. Record non-compliance.</li> <li>3. Apply enforcement policy.</li> <li>4. Record actions taken.</li> <li>5. Produce regular reports of non-compliance.</li> </ol>	Assistant Director (Cleansing Services) Street Environment Team	
5. Final report to PHES		Oct/Nov 2012	Approval of report	Assistant Director (Cleansing Services)	Staff time
Money		People		Environment	Managing Business
Existing local risk budgets		Priority for Street Enforcement Officer Team. Some consultancy support necessary		Improved visual impact of city streets	Partnership with Enterprise. This will support value for money approach